

UPSC-IAS MAIN-2013 EXPECTED NEW PATTERN

A CONSOLIDATED QUESTION PAPER-CUM-ANSWER BOOKLET



Test held on
8-SEPT.-2013

TEST SERIES (MAIN)-2013 (QUALITY IMPROVEMENT PROGRAMME)

Test Code: 06/PA/0809

PAPER - I COMPREHENSIVE TEST

PUBLIC ADMINISTRATION by Ashutosh Pandey

Time: Three Hours

Maximum Marks: 250

INSTRUCTIONS

1. This question paper-cum-answer booklet has _____ pages and has _____ questions. Please ensure that the copy of the question paper-cum-answer booklet you have received contains all the questions.
2. Write your Name, Roll Number, Name of the Test Centre and Medium in the appropriate space provided on the right side.
3. A consolidated Question Paper-cum-Answer Booklet, having space below each part/sub part of a question shall be provided to them for writing the answers. Candidates shall be required to attempt answer to the part/sub-part of a question strictly within the pre-defined space. Any attempt outside the pre-defined space shall not be evaluated. "
4. Answer must be written in the medium specified in the admission Certificate issued to you, which must be stated clearly on the right side. No marks will be given for the answers written in a medium other than that specified in the Admission Certificate.
5. Candidates should attempt Question Nos. 1 and 5, which are compulsory, and any **THREE** of the remaining questions selecting at least **ONE** question from each Section.
6. The number of marks carried by each question is indicated at the end of the question. Assume suitable data if considered necessary and indicate the same clearly.
7. All questions carry equal marks.
8. All answers must be written in blue/black ink only. Sketch pen, pencil or ink of any other colour should not be used.
9. All rough work should be done in the space provided and scored out finally.
10. The candidate should respect the instructions given by the invigilator.
11. The question paper-cum-answer booklet must be returned in its entirety to the invigilator before leaving the examination hall. Do not remove any page from this booklet.

READ INSTRUCTIONS ON THE LEFT SIDE OF THIS PAGE CAREFULLY

Name

Roll No.

Test Centre

Medium

**Do not write your Roll Number or Name
anywhere else in this Question Paper-
cum-Answer Booklet.**

I have read all the instructions and shall
abide by them

Signature of the Candidate

I have verified the information filled by the
candidate above

Signature of the invigilator

IMPORTANT NOTE: Whenever a question is being attempted, all its parts/ sub-parts must be attempted contiguously. This means that before moving on to the next question to be attempted, candidates must finish attempting all parts/ sub-parts of the previous question attempted. This is to be strictly followed.

Pages left blank in the answer-book are to be clearly struck out in ink. Any answers that follow pages left blank may not be given credit.

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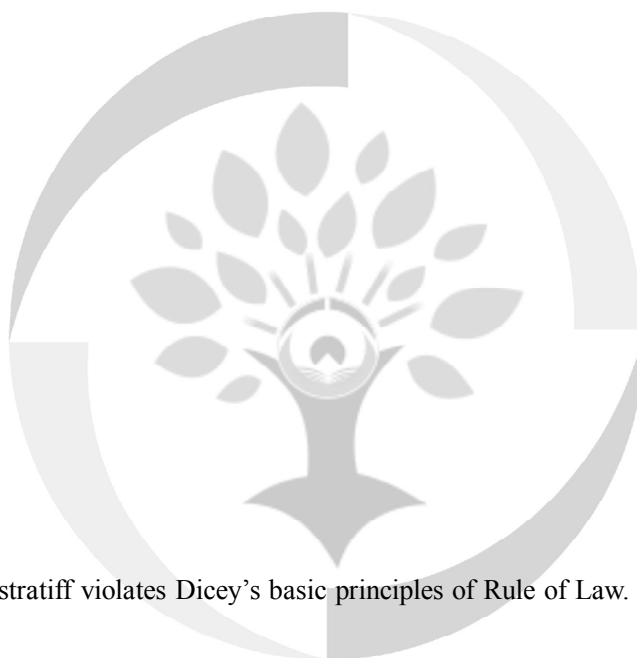
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ASCENDENCE IAS

**DO NOT WRITE ON
THIS SPACE**

SECTION - A

1. (a). A major problem with comparative public administration is that it has been behavioural. Comment (10)



1. (b). The Droit Administratif violates Dicey's basic principles of Rule of Law. Comment (10)

1. (c). “Governance without Government.” (Guy Peters) Comment. (10)



1. (d). “The so called Neo-Weberian state (NWS), a metaphor that seems to co-opt the positive elements of NPM, but on a weberian foundation.” (Pollitt) Comment. (10)

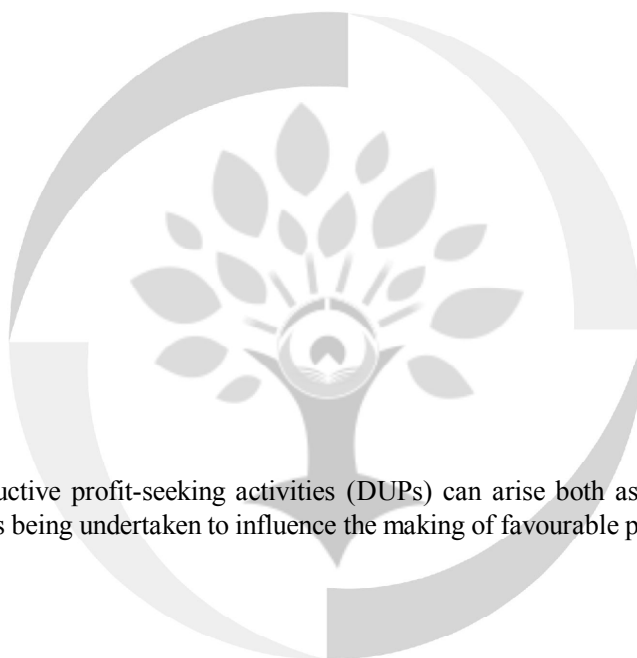
1. (e). NPA was a new-counter culture, that reinforced the ideological conviction that academic detachment of PA from politics was not only vulnerable but vague. Comment. (10)



2. (a). Whenever public goods are present, or monopolistic conditions prevail are situations of market failure. Evaluate (20)



2. (b). Niskanen formulates his theory in a framework of what economists call “Bilateral Monopoly”. Comment. (20)



2. (c). “Directly unproductive profit-seeking activities (DUPs) can arise both as a consequence of particular policies, as well as being undertaken to influence the making of favourable policies.”. (Jagdish Bhagwati)
Comment. (10)

3. (a). Originality refers to the extent to which policy research differs from previous research although even highly original research builds and synthesises prior research. Elaborate (15)



3. (b). Co-ordination from above worked well during the early period of industrial revolution when huge numbers of employees unskilled in mechanical arts had to be quickly fitted to a job in the “Satanic Mills”. Comment. (15)



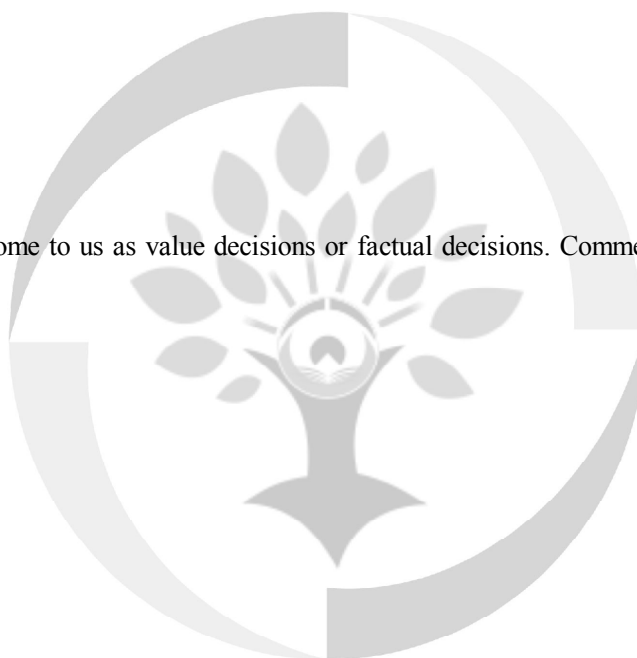
3. (c). “Scientific Management is a primitive tool for industrial polyarchies”. (Dahl) Comment. (20)



4. (a). How did Mayo and his team tackled the problem of “ABSENTEEISM IN THE INDUSTRIES”. Elaborate (15)

4. (b). Problems donot come to us as value decisions or factual decisions. Comment.

(15)



4. (c). NPA is “Unwilling to allow enslavement to permanent institutions.” Explain. (20)



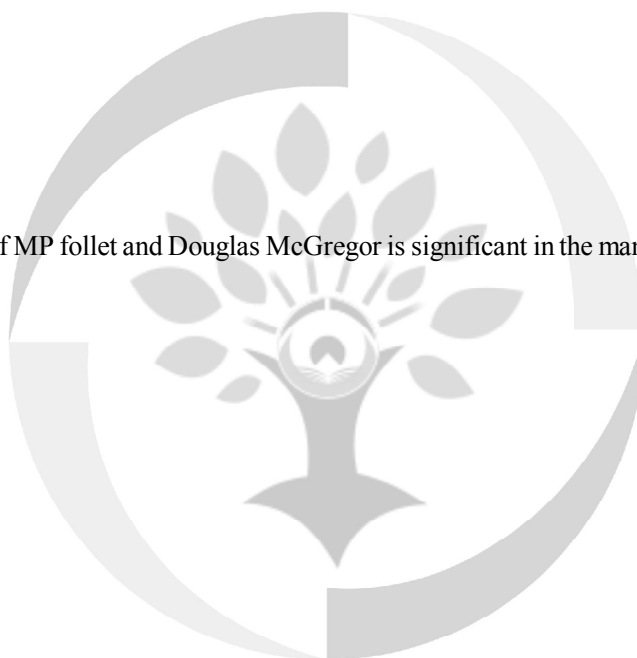
SECTION - B

5. (a). Increasing fragmentation of governance structure may lead to “Policy vaccum” in relation to the ‘ownership’ of public problems and delegation of authority. Comment. (10)



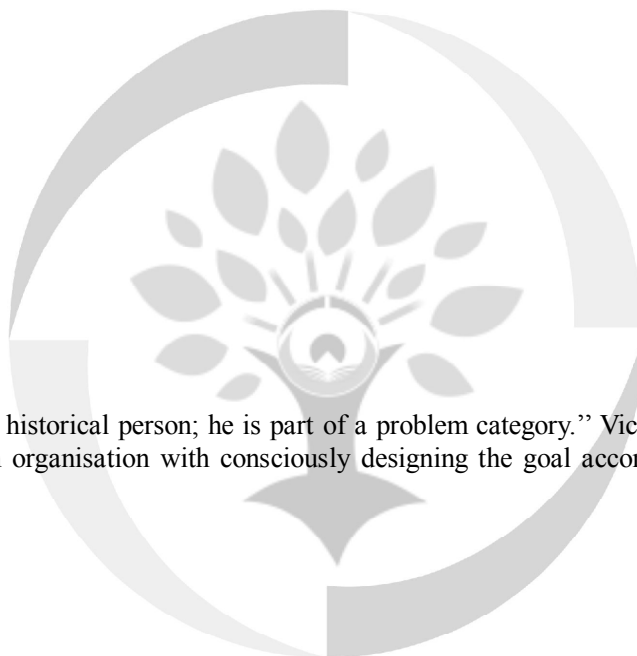
5. (b). “The market driven interpretations have reduced democratization to empty forms of state.” (Richard Falk) Comment. (10)

5. (c). The contribution of MP follet and Douglas McGregor is significant in the management of conflict. Evaluate (10)



5. (d). The commonsense distinction between the fact and value is the distinction between “is” and “ought”.
Verify (10)

5. (e). “A client is not a historical person; he is part of a problem category.” Victor A. Thompson criticism of NPA identifies an organisation with consciously designing the goal accomplishment. Comment. (10)



6. (a). Blacksbury perspective is “Minnowbrook-I with institutional grounding.” Explain.

(15)

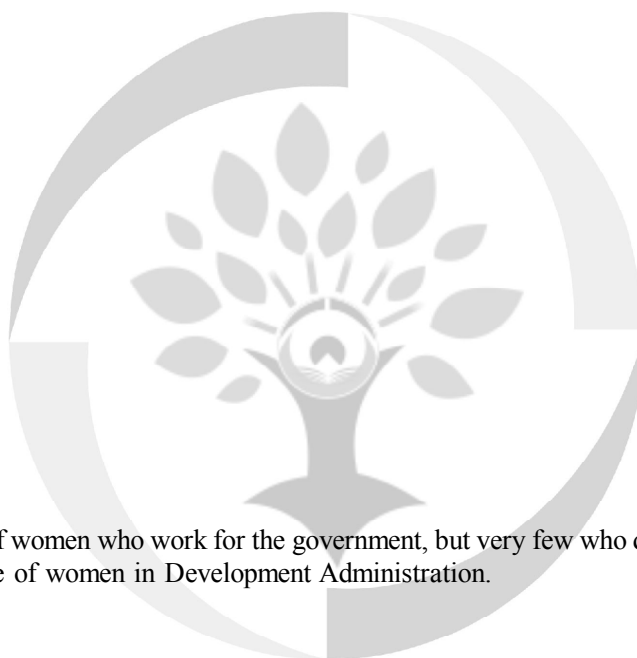


6. (b). “The highest point entrusts the understanding of particular to the lower echelons, whereas these, on the other hand, credit the highest with the understanding in regard to the universal and thus they deceive one another.” The above criticism of bureaucracy by Karl Marx is ably exemplified by it’s practical behaviour. Evaluate.

(20)



6. (c). The most appropriate institution to supervise the use of delegated legislative powers is parliament. Justify. (15)



7. (a). “There are a lot of women who work for the government, but very few who do important work” Comment in the light of role of women in Development Administration. (20)



7. (b). Methodological individualism is politically incorrect. Comment

(10)

7. (c). Promotion system might breed “discontent, be diminutive of incentive, and lead to general impairment of morale”. (Meyers) Comment (15)



7. (d). Scope of HRM (Human Resource Management). (5)

8. (a). Tracing the history of TQM (Total Quality Management), elaborate upon it's core concepts. (15)



8. (b). The policy process model by Hogwood and Gunn is a typical one. While its roots may be in the rational model, it does deal with the political aspects of the policy process. Elaborate (15)



8. (c). It appears necessary for the policy sciences to achieve their Lasswellian goal of the “policy sciences of democracy” because the human condition is often temperamentally beyond quantitative capture. Comment. (10)

8. (d). It appears that Fred Riggs understands the impact of Environment on Bureaucracy, but underestimates the vice versa. Support the above argument. (10)



END OF THE EXAMINATION

INDEX TABLE

QUESTION	No.	PAGE NO.	MAX. MARKS	MARKS OBTAINED
1	(a)			
	(b)			
	(c)			
	(d)			
	(e)			
2	(a)			
	(b)			
	(c)			
	(d)			
3	(a)			
	(b)			
	(c)			
	(d)			
4	(a)			
	(b)			
	(c)			
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5	(a)			
	(b)			
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	(e)			
6	(a)			
	(b)			
	(c)			
	(d)			
7	(a)			
	(b)			
	(c)			
	(d)			
8	(a)			
	(b)			
	(c)			
	(d)			
Total Marks				